



Corporate Overview

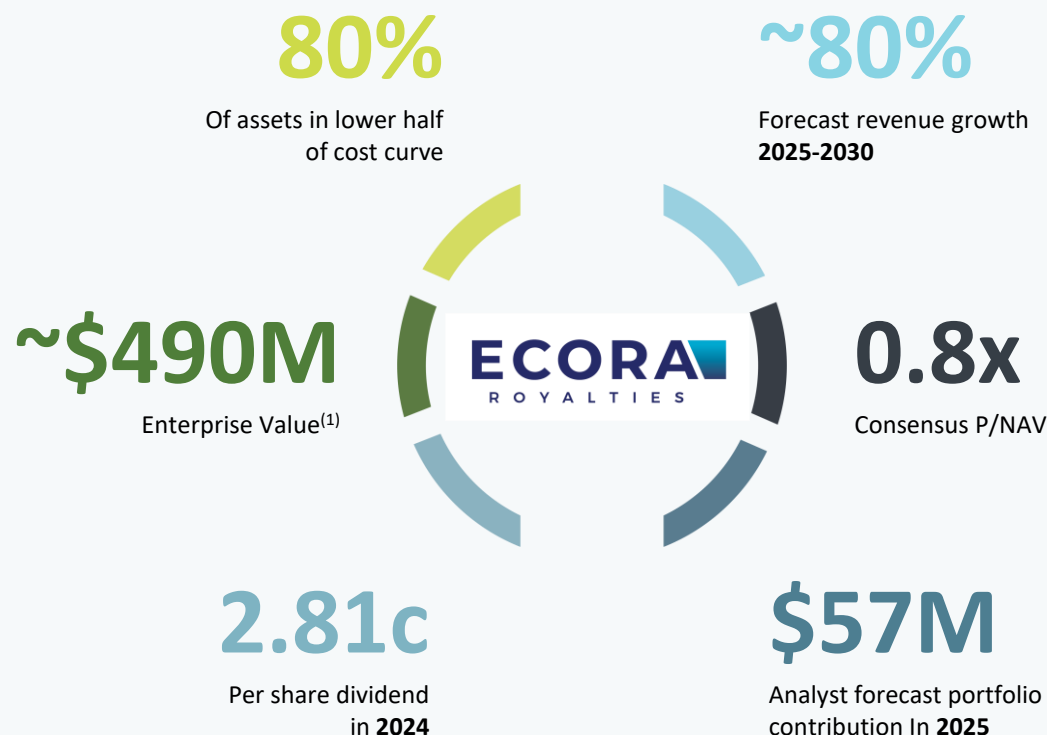
ECORA ROYALTIES PLC **LSE:** ECOR | **TSX:** ECOR | **OTCQX:** ECRF

January 2026

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- Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, or include words such as, amongst others, ‘expects’, ‘anticipates’, ‘plans’, ‘believes’, ‘estimates’, ‘seeks’, ‘intends’, ‘targets’, ‘projects’, ‘forecasts’, ‘potential’, ‘positioned’, ‘strategy’, ‘outlook’, ‘predict’ or negative versions thereof and other similar expressions, or future or conditional verbs such as ‘may’, ‘will’, ‘aims’, ‘should’, ‘would’ and ‘could’. These include statements regarding our intentions, beliefs or current expectations concerning, amongst other things, our results of operations, financial condition, liquidity, prospects, growth, strategies and the economic and business circumstances occurring from time to time in the countries and markets in which the Group operates.
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- Forward-looking statements are provided for the purposes of assisting readers in understanding the Group’s financial position and results of operations as at and for the periods ended on certain dates, and of presenting information about management’s current expectations and plans relating to the future. It is believed that the expectations reflected in this presentation are reasonable, but they may be affected by a wide range of variables that could cause actual results to differ materially from those currently anticipated. Readers are cautioned that such forward-looking statements may not be appropriate other than for purposes outlined in this presentation. Forward-looking statements are not guarantees of future performance and involve risks, uncertainties and assumptions, that may be general or specific, which could cause actual results to differ materially from those forecast, anticipated, estimated or intended in the forward-looking statements. Past performance is no guide to future performance and persons needing advice should consult an independent financial adviser. The forward-looking statements made in this presentation relate only to events or information as of the date on which the statements are made and, except as specifically required by applicable laws, listing rules and other regulations, the Group undertakes no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise, after the date on which the statements are made or to reflect the occurrence of unanticipated events.
- No statement in this communication is intended to be, nor should it be construed as, a profit forecast or a profit estimate and no statement in this presentation should be interpreted to mean that earnings per share for the current or any future financial periods would necessarily match, exceed or be lower than the historical published earnings per share. Forward-looking statements involve estimates and assumptions that are subject to risks, uncertainties and other factors that could cause actual future financial condition, performance and results to differ materially from the plans, goals, expectations and results expressed in the forward-looking statements and other financial and/or statistical data within this presentation. Such risks and uncertainties include, but are not limited to: the failure to realise contemplated benefits from acquisitions and other royalty and stream investments; the effect of any mergers, acquisitions and divestitures on the Group’s operating results and businesses generally; current global financial conditions; royalty, stream and investment portfolio and associated risk; adverse development risk; financial viability and operational effectiveness of owners and operators of the relevant properties underlying the Group’s portfolio of royalties, streams and investments; royalties, streams and investments subject to other rights; and contractual terms not being honoured, together with those risks identified in the ‘Risk Management’, ‘Emerging Risks’ and ‘Principal Risks’ sections of our most recent Annual Report, which is available on our website. If any such risks actually occur, they could materially adversely affect the Group’s business, financial condition or results of operations. Readers are cautioned to consider these and the other factors, uncertainties and potential events carefully and not to put undue reliance on forward-looking statements, which speak only as of the date hereof.
- This presentation also contains forward-looking information contained and derived from publicly available information regarding properties and mining operations owned by third parties. This presentation contains information and statements relating to the Kestrel mine that are based on certain estimates and forecasts that have been provided to the Group by Kestrel Coal Pty Ltd (“KCPL”), the accuracy of which KCPL does not warrant and on which readers may not rely.
- **Third party information:** As a royalty and streaming company, the Group often has limited, if any, access to non-public scientific and technical information in respect of the properties underlying its portfolio of royalties, or such information is subject to confidentiality provisions. As such, in preparing this presentation, the Group has largely relied upon the public disclosures of the owners and operators of the properties underlying its portfolio of royalties investments, as available at the date of this presentation. Accordingly, no representation or warranty, express or implied, is made and no reliance should be placed, on the fairness, accuracy, correctness, completeness or reliability of that data, and such data involves risks and uncertainties and is subject to change based on various factors.

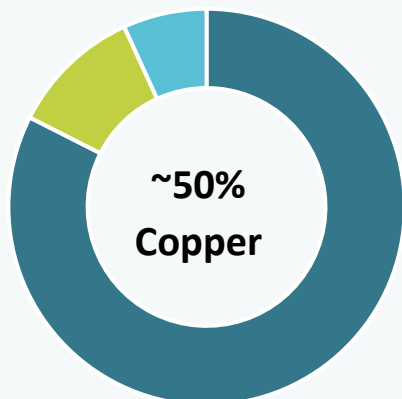
High growth, critical minerals focused, royalty company

- **Growing royalty portfolio** with potential for strong future cash flow growth
- **Exposure to high-demand commodity basket** providing exposure to global mega-trends including electrification, power storage and generation, digital infrastructure and robotics
- **Portfolio built on strong foundations** of high-quality operators of low-cost mines in established mining jurisdictions
- **Consistent cash dividends**, of between 25% and 35% of free cash flow



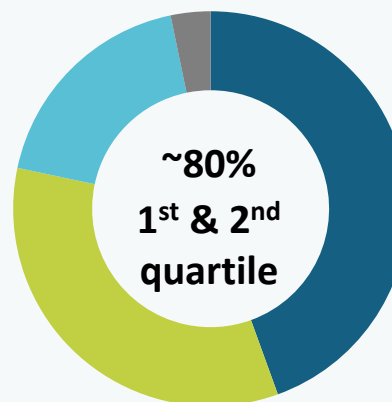
1. As at 7 January 2026.

Copper at the heart of portfolio



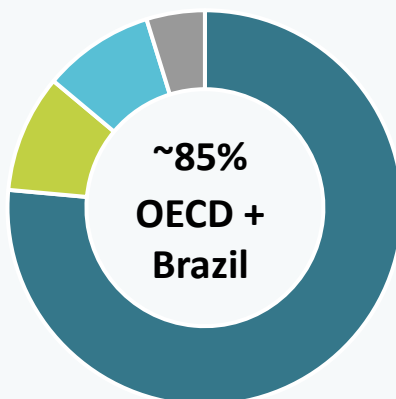
Commodity exposure⁽¹⁾

Base metals	83%
Specialty metals & uranium	10%
Bulks & other	7%



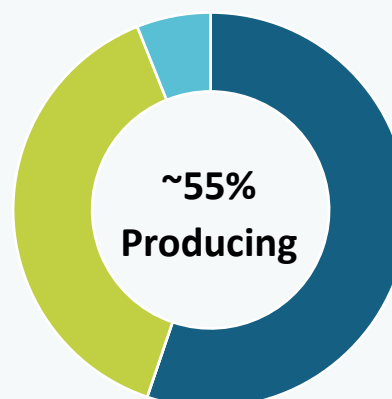
Key asset cost curve positioning⁽¹⁾

1 st Quartile	44%
2 nd Quartile	34%
3 rd Quartile	18%
4 th Quartile	3%



Geographic exposure⁽¹⁾

OECD	78%
Zambia	10%
Brazil	9%
Other	3%



Stage of development⁽¹⁾

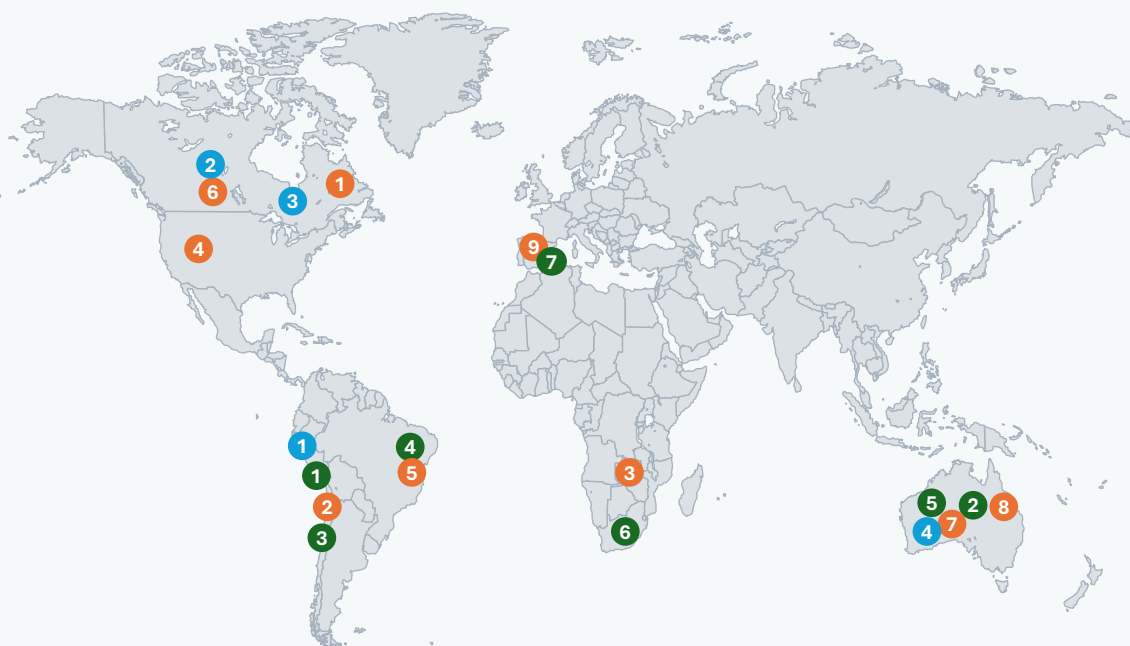
Producing	57%
Development	40%
Early Stage	3%

Operator partners include



1. See endnote i.

Existing Royalty Portfolio



● Producing royalties & streams
 ● Development royalties
 ● Early stage

Royalty Description

	Asset	Commodity	Operator	Reserve Based Mine life
Producing royalties & streams	1 Voisey's Bay	Cobalt	Vale	15 years
	2 Mantos Blancos	Copper	Capstone Copper	14 years
	3 Mimbula	Copper	Moxico Resources	11 years
	4 Carlota	Copper	KGHM	4 years
	5 Maracás Menchen	Vanadium	Largo	30 years
	6 McClean Lake Mill	Uranium	Orano	12 years
	7 Four Mile	Uranium	Quasar Resources	5 years
	8 Kestrel	Steelmaking coal	EMR Capital/Adaro	4 years ⁽¹⁾
	9 EVBC	Gold	Orvana Minerals	4 years
Development royalties	1 Santo Domingo	Copper	Capstone Copper	19 years
	2 West Musgrave	Nickel / copper	BHP	24 years
	3 Vizcachitas	Copper	Los Andes Copper	26 years
	4 Piaui	Nickel / cobalt	Brazilian Nickel	18 years
	5 Nifty	Copper	Cyprium Metals	20 years
	6 Phalaborwa	Rare Earths	Rainbow Rare Earths	16 years
	7 Salamanca	Uranium	Berkeley Energia	14 years
Early stage	1 Cañariaco	Copper / Gold	Alta Copper	28 years
	2 Patterson Corridor East	Uranium	NexGen	n/a
	3 Ring of Fire	Chromite	Wyloo Metals	n/a
	4 Pilbara	Iron Ore	BHP	n/a

1. Although the mine life extends beyond 2029, mining beyond this date is expected to be outside the Group's private royalty area.

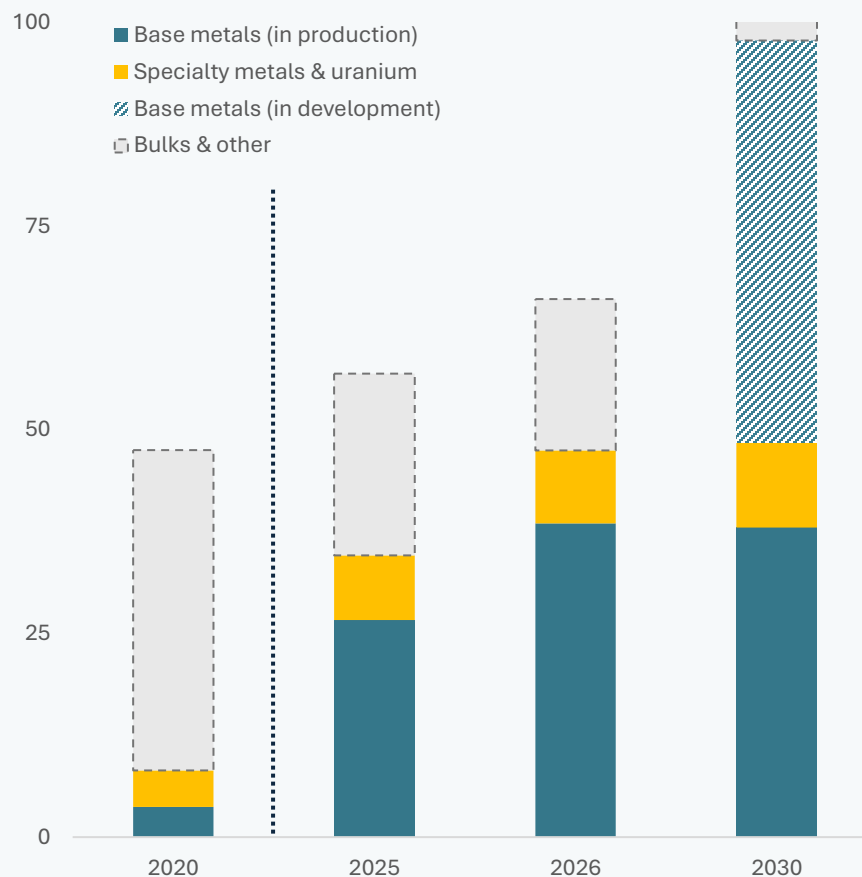
Fast growing critical minerals royalty portfolio

- **High-growth portfolio** projected c. 75% portfolio contribution growth over the next five years critical minerals portfolio growth of c. 300%
- **Changing composition of income** from ~20% base metals in 2020 to ~85% base metals in 2030
- **No additional capital** from Ecora required to deliver this growth
- **Increased free cash flow conversion:** Kestrel royalty attracts highest effective tax rate

1. See endnote ii.

Portfolio contribution⁽¹⁾

\$'millions



Q3 Portfolio contribution

(\$m)	Q3 2025	Q2 2025	Q/Q	9M 2025	9M 2024
Base metals					
Voisey's Bay (cobalt)	7.4	3.4		12.4	3.4
Mantos Blancos (copper)	2.6	2.0		6.4	4.1
Mimbula (copper)	1.5	0.7		2.2	n/a
Carlota	0.2	0.1		0.5	0.5
Metal stream cost of sales ⁽¹⁾	(1.8)	(0.9)		(3.0)	(0.6)
Sub-total	9.9	5.3	87%	18.5	7.4
Specialty metals & uranium					
McClellan Lake (uranium)	0.8	1.0		3.1	3.7
Maracás Menchen (vanadium)	0.5	0.4		1.3	1.5
Four Mile (uranium)	0.6	0.8		1.5	1.5
Sub-total	1.9	2.2	(14%)	5.9	6.6
Bulks & other					
Kestrel (steel making coal)	12.5	3.4		15.7	41.3
EVBC (gold)	0.7	0.8		2.3	1.2
Other	n/a	0.1		0.2	0.3
Sub-total	13.2	4.3	207%	18.2	42.8
Total portfolio contribution	25.0	11.8	112%	42.6	56.8

Base metals up 87%
Record contributions from Voisey's Bay, Mantos Blancos and Mimbula

Voisey's Bay ramping up
Increased FY 2025 volume guidance

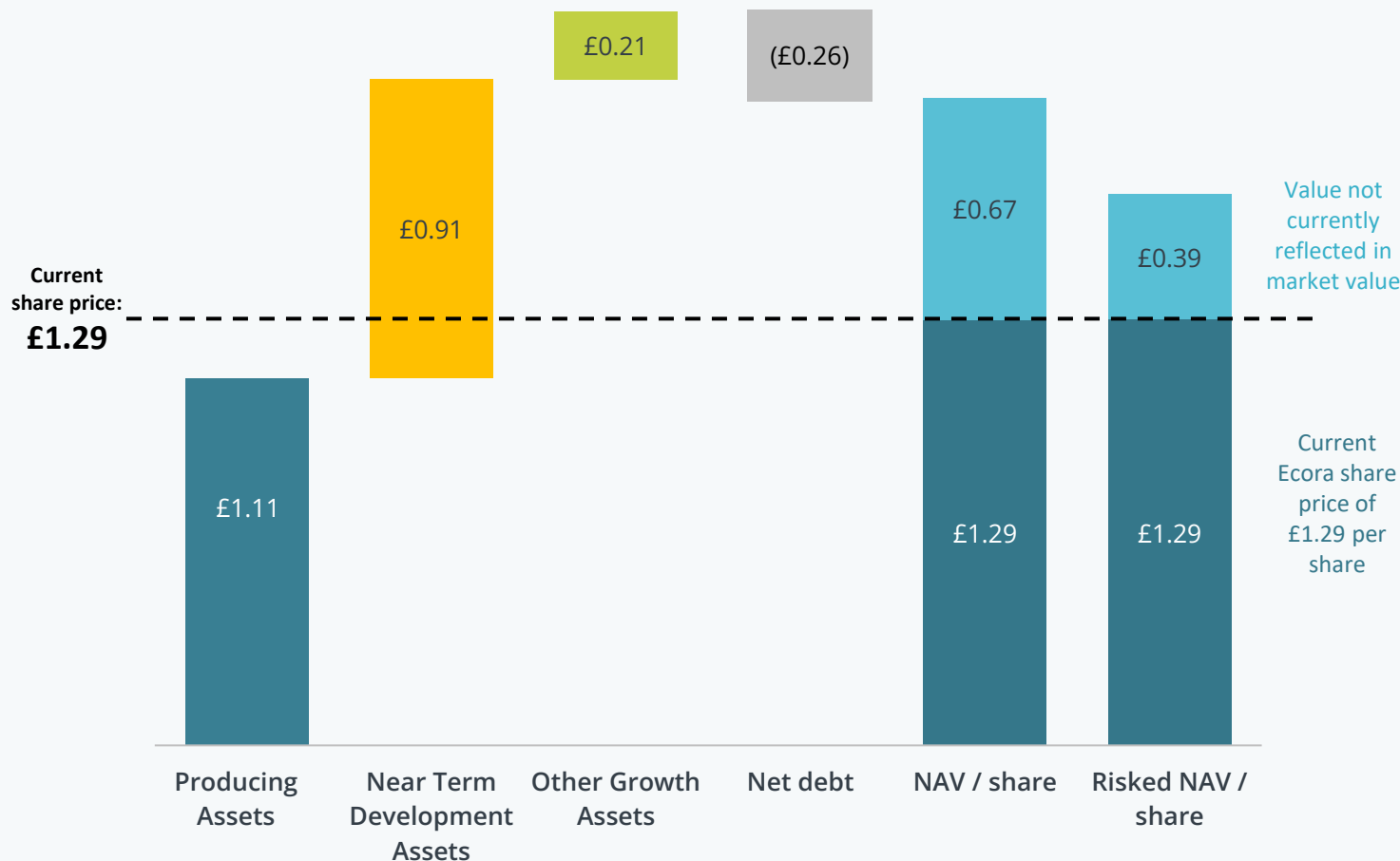
Kestrel returned in Q3
FY guidance remains 2.2mt-2.3mt (YTD: 2.0mt)

1. Includes ongoing metal purchase costs under stream agreements.

Development upside creates opportunity

Analyst consensus NAV/share⁽¹⁾

GBP per share



Near-term development assets include

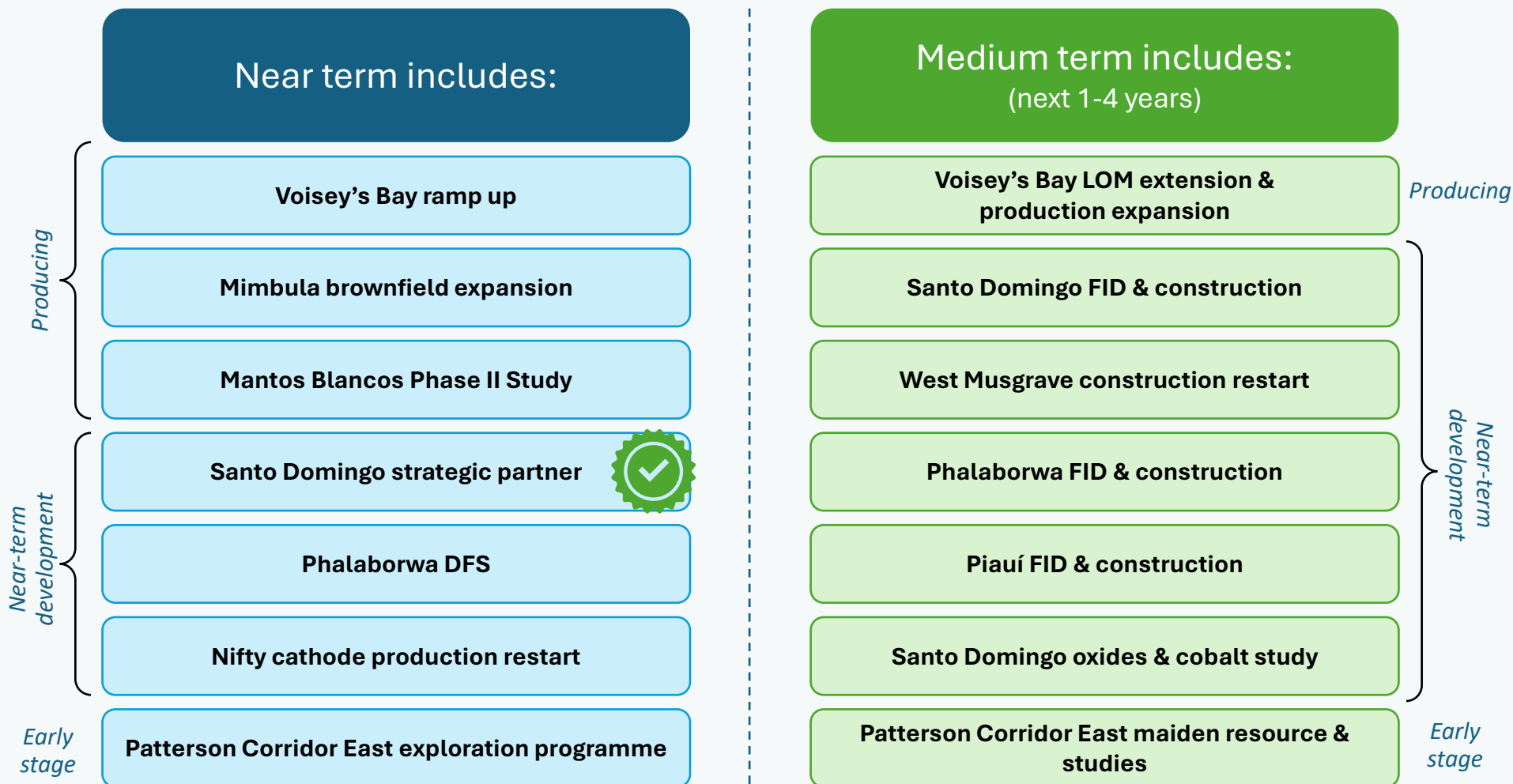
- **Santo Domingo** (Copper)
- **Phalaborwa** (Rare Earths)
- **West Musgrave** (Copper-nickel)
- **Piauí** (Nickel-cobalt)
- **Nifty** (Copper)

Excluded from analyst NAV

- **Mantos Blancos Phase II** (Copper)
- **PCE** (Uranium)
- **Santo Domingo copper oxides & cobalt studies**

1. As at 19 January 2026.

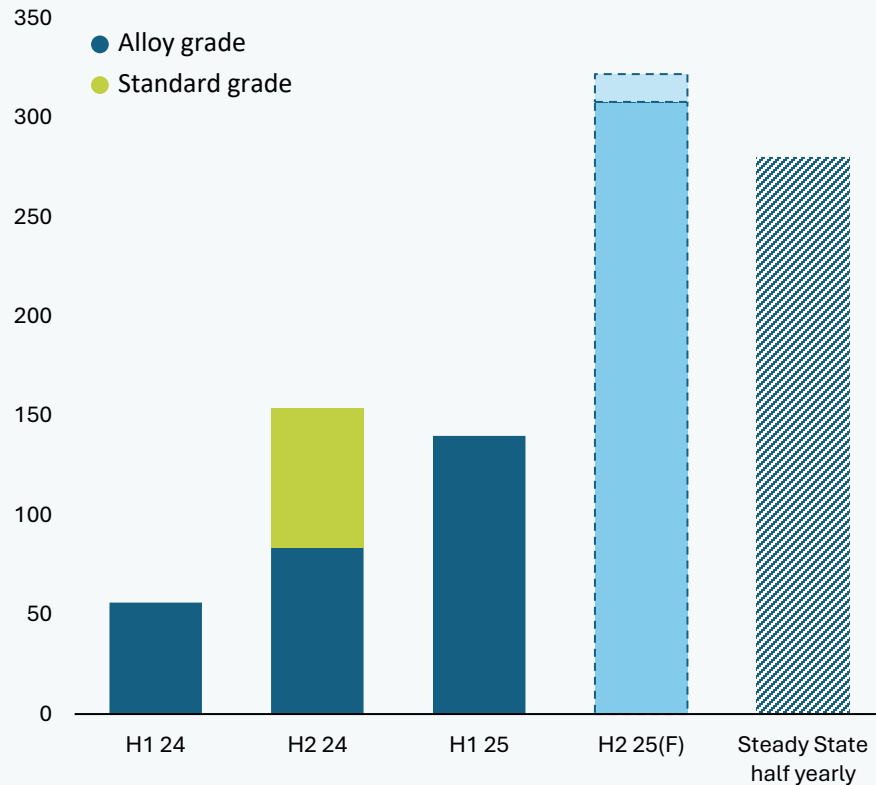
Multiple near-term catalysts



Voisey's Bay ramp up is accelerating

Voisey's Bay volume ramp up⁽¹⁾

tonnes attributable to Ecora



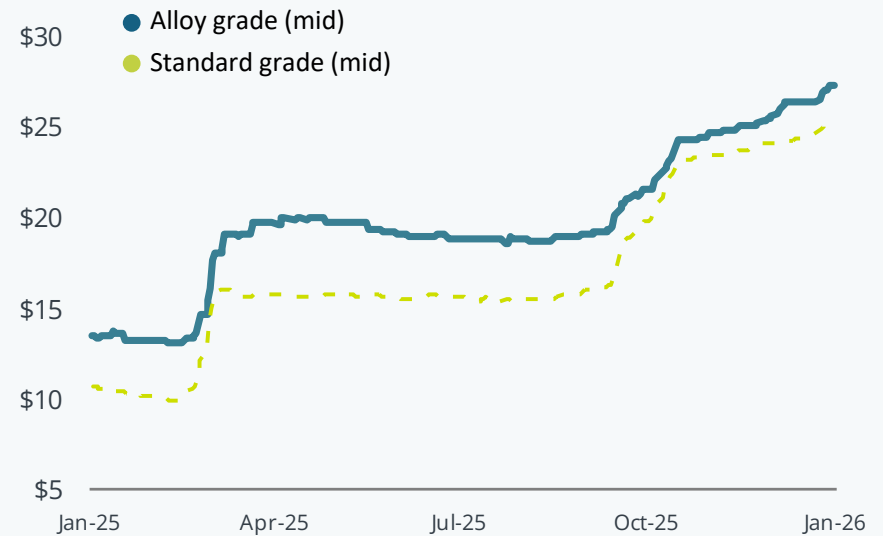
1. Based on Ecora actuals and public market guidance.

2. Fastmarkets, as at 12 January 2026.

Historical cobalt prices⁽²⁾

\$/lb

- Cobalt prices started 2025 at 50-year lows (assessed in real terms)
- DRC introduced 4-month cobalt export ban in late February 2025; extended through to October 2025
- DRC implemented a quota system from 15 October



FINANCIAL TIMES

Pentagon strikes investment deal with US critical minerals producer



REUTERS

Exclusive: Trump weighs using \$2 billion in CHIPS Act funding for critical minerals, sources say

FINANCIAL TIMES

Pentagon steps up stockpiling of critical minerals with \$1bn buying spree



REUTERS

Critical Metals signs agreement to supply rare earth to US government-funded facility

AP

Trump administration is investing in US rare earths in a push to break China's grip

THE TIMES

Minerals needed for green energy could run out within decades

FINANCIAL TIMES

Europe struggles to catch up in race to stockpile critical minerals

The Guardian

The world dropped the ball on critical minerals and China pounced. Is it too late for Australia and the US to close the gap?

FINANCIAL TIMES

Can Canada challenge China's stranglehold on critical minerals?

Royalty market overview

Few listed peers focused on critical minerals strategy:

DIVERSIFIED CRITICAL MINERALS FOCUSED
(Combined market cap⁽¹⁾: US\$3.5 billion)

ECORA
ROYALTIES

Altius **EVOLVE** **Deterra**
ROYALTIES ROYALTIES ROYALTIES

SINGLE COMMODITY FOCUSED
(Combined market cap⁽¹⁾: US\$2.4 billion)

LITHIUM **URANIUM**
ROYALTY CORP **ROYALTY CORP**

LABRADOR IRON ORE
ROYALTY CORPORATION

PRECIOUS METAL FOCUS
(Combined market cap⁽¹⁾: US\$137.0 billion)

Franco **Nevada**

WHEATON
PRECIOUS METALS

TRIPLEFLAG
PRECIOUS METALS

ROYAL GOLD, INC.

METALLA
ROYALTY & STREAMING LTD.

OR ROYALTIES

ELEMENTAL
ROYALTY

EMPRESS
ROYALTY

VOX ROYALTY

VIZSLA
ROYALTIES CORP.

versamet
ROYALTIES

GoldRoyalty

SUMMIT
ROYALTY

NATIONS
ROYALTY

O R O G E N

1. As at 7 January 2026.

Strong track record of capital allocation

(In US\$m)	Acquisition Price	Cumulative Income ¹	Consensus NAV Estimate ²	NAV + Income Received	(Income Received + NAV) / Purchase Cost ³
Maracás Menchen 2014	\$25	\$30	\$26	\$56	223%
McClellan Lake 2017	\$31	\$39	\$21	\$59	192%
Piauí 2017	\$9.5	n/a	\$44	\$44	461%
Mantos Blancos 2019	\$50	\$35	\$49	\$84	168%
Voisey's Bay 2021	\$208	\$47	\$161	\$208	100%
Santo Domingo 2022	\$93	n/a	\$118	\$118	127%
West Musgrave 2022	\$86	n/a	\$95	\$95	110%
Nifty 2022	\$5	n/a	\$22	\$22	432%
Carlota 2022	\$1	\$2	\$1	\$3	310%
Vizcachitas 2023	\$20	n/a	\$21	\$21	105%
Phalaborwa 2024	\$8.5	n/a	\$13	\$13	153%
Mimbula 2025	\$50	\$2.2	\$64	\$66	132%

1. Portfolio contribution since acquisition up to 30 September 2025; Voisey's Bay and Mimbula streams calculated net metal purchase costs (cost of sales)

2. Calculated using consensus unrisked NAV of covering sell-side research analysts

3. Unlevered

Focus on deleveraging post Mimbula transaction

Net debt of \$104m as at 30 September

- Including Q3 royalty receivables due in October, net debt was \$87m
- Down 30% since \$50m Mimbula copper stream acquisition in Q1; similar to year-end 2024 levels

\$180m facility maturity at end January 2028

SOFR plus 2.25 – 4.50% subject to leverage levels

Continued support from existing syndicate

Lending
syndicate:



Illustrative year-end net debt scenarios⁽¹⁾

	2026	2027
Broker consensus price forecasts -10% adj.	\$63m	\$43m
Broker consensus price forecasts	\$57m	\$33m
Broker consensus price forecasts +10% adj.	\$51m	\$22m

1. See endnote iii.

SHARE STRUCTURE	KEY SHAREHOLDERS	ANALYST COVERAGE	DIRECTORS OWNERSHIP ⁽²⁾
Ordinary shares in issue 249,054,749	South32 17.5%	Berenberg (London) Richard Hatch	Marc Bishop Lafleche (CEO) 1,108,511 Recent buying: 773,622
Treasury shares 12,677,804	Aberforth Partners 9.5%	Canaccord (London) Tim Huff	Kevin Flynn (CFO) 420,953 Recent buying: 175,043
No share purchase warrants in issue	Schroder Investment Mgt 7.1%	Peel Hunt (London) Peter Mallin-Jones	Other directors 345,044 Recent buying: 132,388
	Other institutional holders include: • Konwave AG • Premier Miton • Federated Hermes • Fidelity International	RBC (London) Ben Davis	
		Scotia Bank (Toronto) Orest Wowkadow	

1. As at 6 November 2025

2. Number of open market share purchases since 1 January 2023, excluding share awards

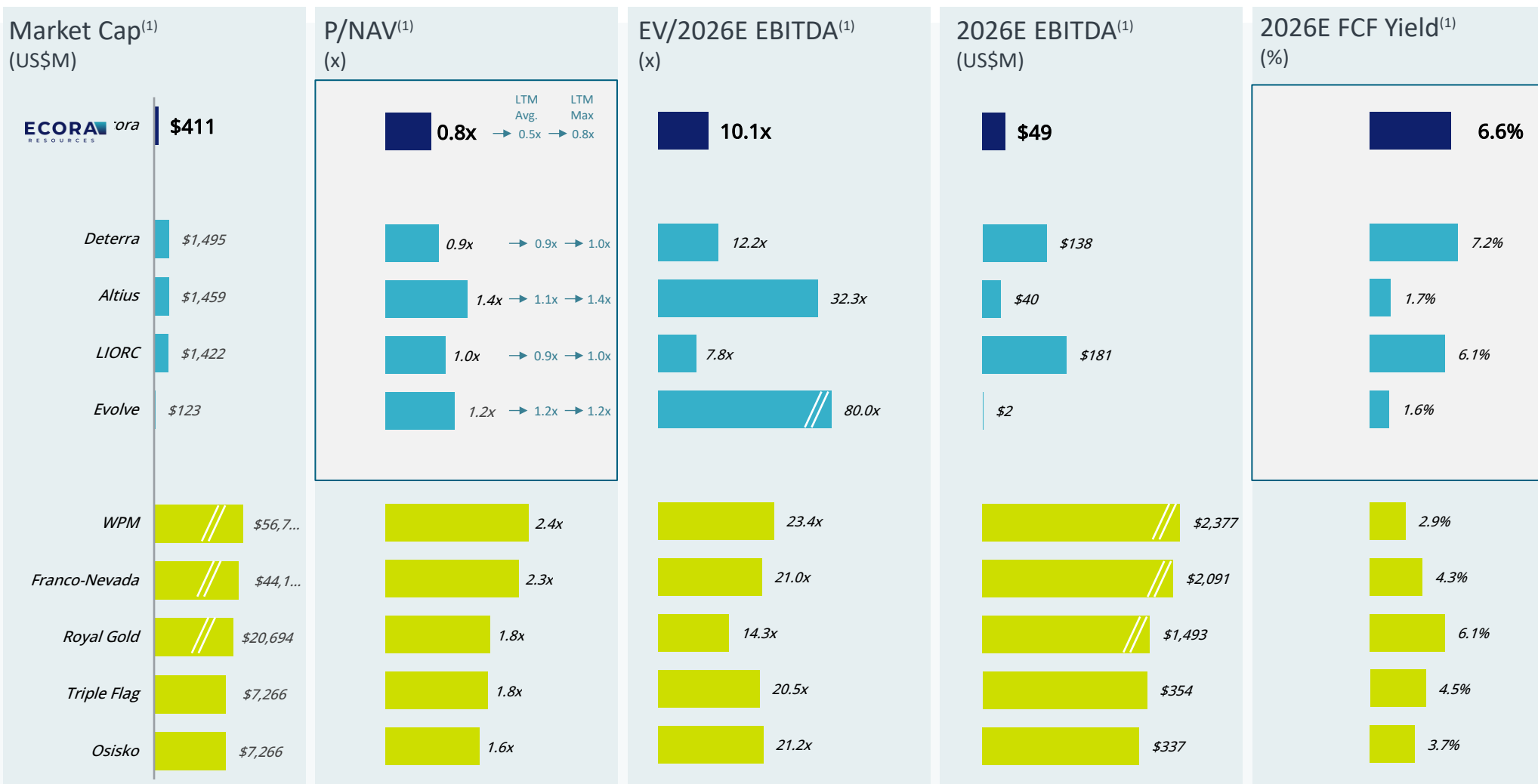


A fast-growing critical minerals royalty company

- **Proven business model**
- **Copper at core of our portfolio**
- **Exposure to key global mega-trends**
- **Strong organic cash flow growth profile**
- **Diversified cash-producing portfolio**
- **Established track record**

APPENDIX

Peer valuation comparison



Sources: Broker research, company disclosure, and S&P Capital IQ

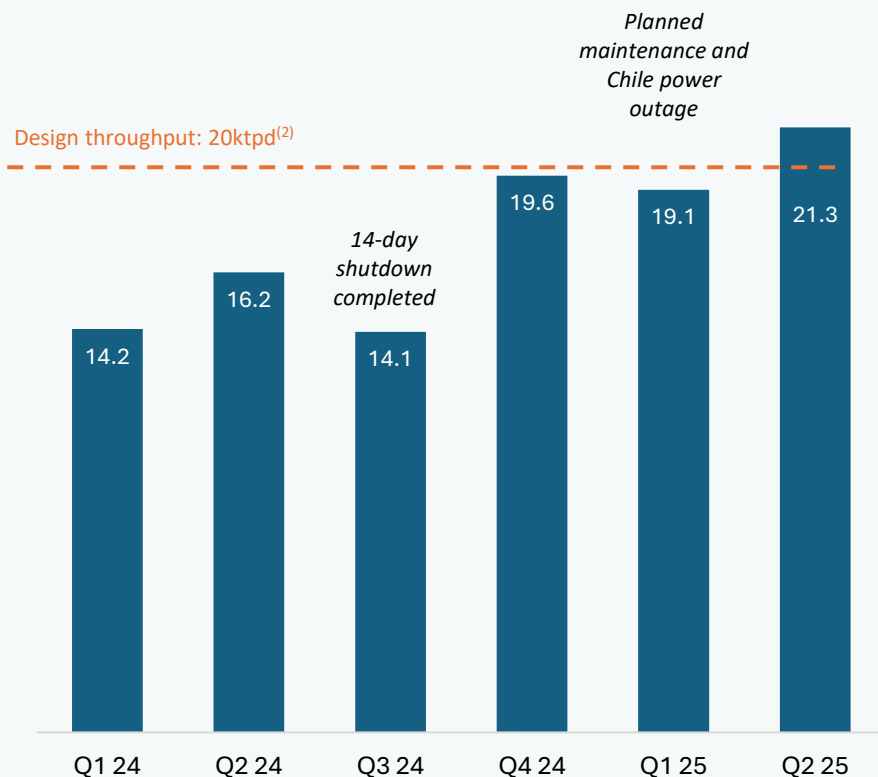
Note: On 22nd December 2025, Altius Minerals announced the acquisition of Lithium Royalty for ~C\$520M; expected to close in Q1 2026

1. Market data used for peers (per S&P Capital IQ) as at 9th January 2026

● Non-precious peers ● Precious peers

Throughput performance⁽¹⁾

ktpd



1. As disclosed by Capstone Copper. Throughput figures displayed are the average ore tonnes per day through the sulphide mill for each respective month.

2. Per latest Mantos Blancos Technical Report.

- **Three record quarters in succession** in terms of portfolio contribution
- **Successful debottlenecking project** and asset management by Capstone has:
 - Reduced variability in milling process
 - Led to significant increase in overall throughput
- **Phase II brownfield expansion study** expected in 2026
 - Analyse increase in sulphide concentrator throughput capacity from 20ktpd to 27ktpd using existing/underutilized equipment
 - Evaluate potential for increased cathode production via opportunity to re-leach spent ore from historical VAT leaching operations

Mimbula acquisition increases copper exposure

- **Increased exposure** to copper which is now 50% of NAV with income growth expected in 2025 and 2026
- **Phase II expansion** continues to advance with crusher installation complete and in commissioning underway; expected to increase production from 14ktpa in 2024 to 56ktpa by mid-2026
- **Exploration programs** continue with a view to increasing resources



Heap leach pads



Electrowinning plant extension



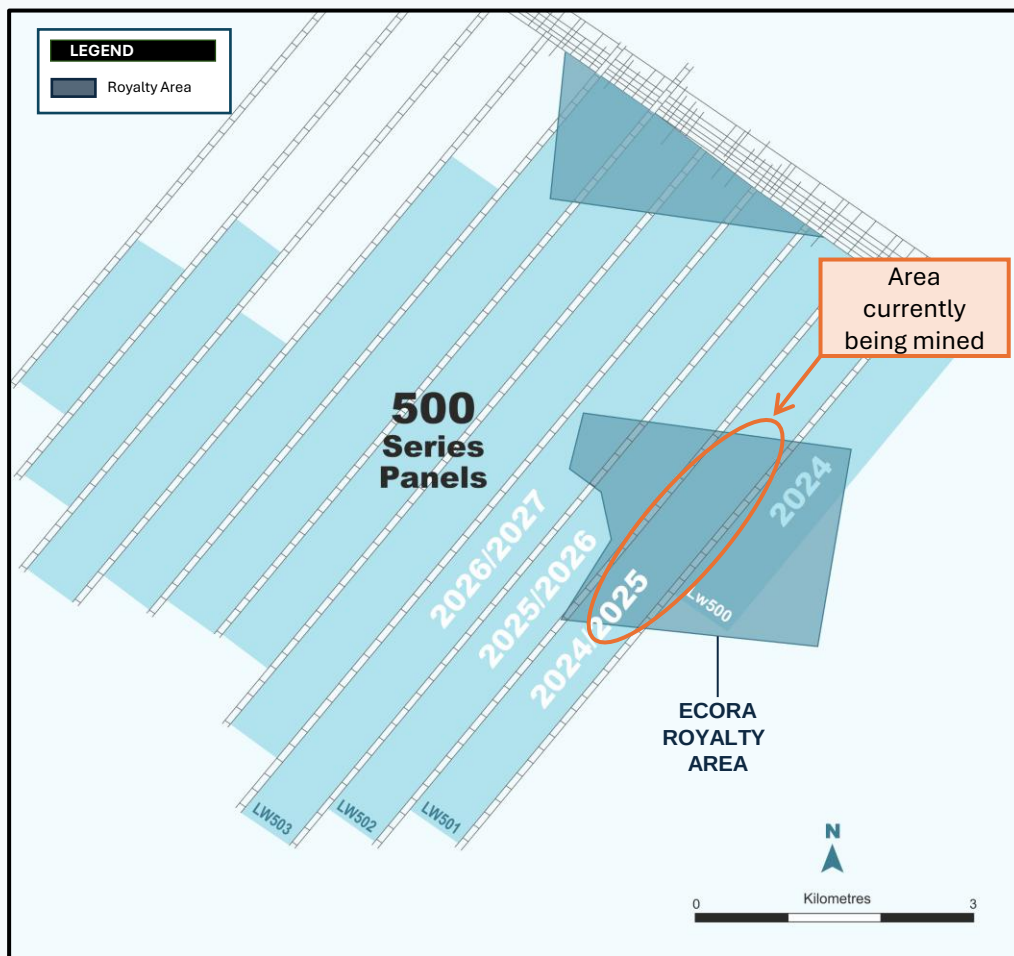
SX/EW plant & expansion groundworks



Copper cathode

Ecora stream entitlement ⁽¹⁾	Calendar year copper production	Illustrative stream EBITDA per annum at full production ⁽¹⁾	Cumulative stream EBITDA per annum at full production
4.7%	Nil to 15kt	~\$5 million	~\$5 million
2.5%	15kt to 30kt	~\$2.5 million	~\$7.5 million
1.0%	> 30kt	~\$2 million	~\$9.5 million

1. See endnote iv.



- Production in 2025 heavily H2 weighted
- Mining moved into Ecora royalty area at H1-end
- 2.0mt of attributable production YTD
- 2.2-2.3mt expected for FY 2025

PCE tipped to be a generational uranium discovery

■ Exploration campaign ongoing at Patterson Corridor East (PCE), located in Canada

- Just over half the planned 43,000m program drilled to date in 2025
- >43% of drillholes to date have intersected high-grade mineralization, with ~20% drillholes intersecting off-scale grades⁽¹⁾

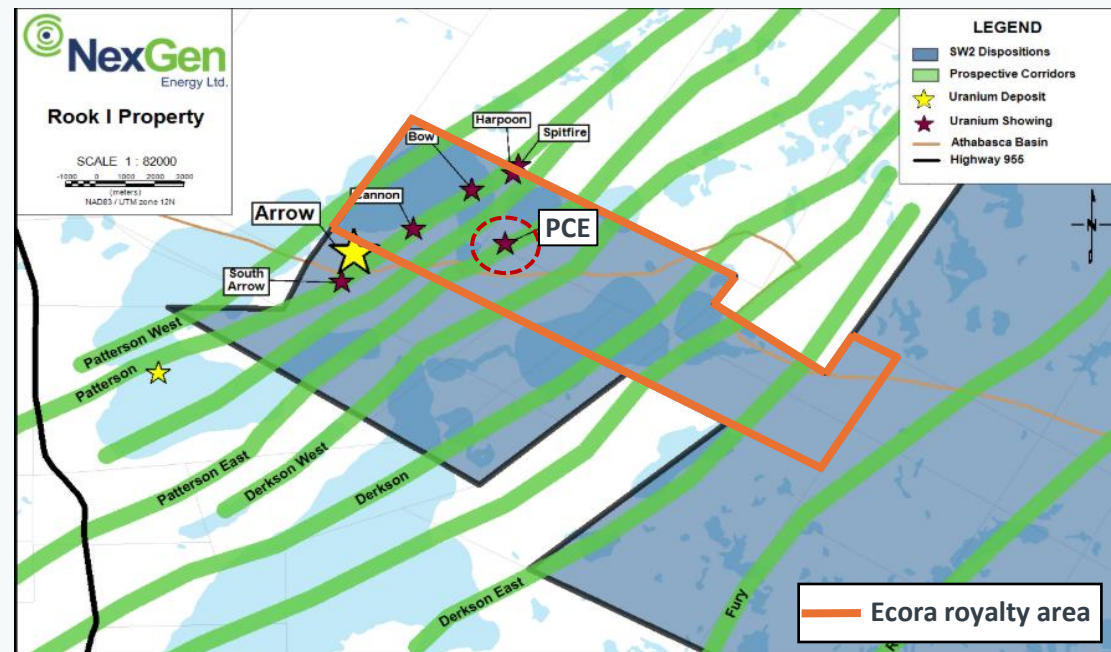
■ High-grade uranium is at shallower depths than NexGen's neighbouring Arrow deposit

- Intense, high-grade mineralization is present at just 454m depth
- Strong continuity of grade consistent with Arrow (3.5km away)

■ Further significant expansion potential remains with mineralization open in most directions

1. High grade mineralisation defined as intercepts grading >10,000cps, with off-scale grading >61,000cps.

Ecora's royalty coverage at NexGen's Rook I property



*"[2025 exploration drill] program is **delivering exactly what we look for in a generational uranium discovery**, basement-hosted significant mineralized system, continuity of high-grade mineralization, and growth potential. **PCE is evolving in real time into a world-class system in its own right.**"*

28th August 2025

Presentation Endnotes:

- i. Ecora research analyst consensus NAV as at 9 January 2026. Cost curve positioning weighted to analyst consensus NAV with producing assets at 2024 positions; ramp-up, construction and development assets at 2027 positions. Cost curve sourced from S&P Global Market Intelligence.
- ii. Research analyst consensus (Berenberg, Canaccord Genuity, Peel Hunt, RBC, Scotiabank) with the following price assumptions: Copper: 2025 \$4.47/lb, 2026 \$5.14/lb, 2030 \$4.42/lb. Cobalt (alloy grade): 2025 \$17.3/lb, 2026 \$21.0/lb, 2030 \$20.9/lb. Steel-making coal: 2025 \$188/t, 2026 \$198/t, 2030 \$216/t. Nickel: 2025 \$7.03/lb, 2026 \$7.47/lb, 2030 \$8.41/lb.
- iii. Operator partner production guidance and broker consensus commodity price forecasts: Met coal: Q4 2025 = \$192/t, 2026 = \$198/t; Copper: Q4 2025 = \$4.33/lb, 2026 = \$5.14/lb; Cobalt Q4: 2025 = \$14.4/lb, 2026 = \$19.2/lb; Uranium: Q4 2025 = \$77.9/lb, 2026 = \$90.8/lb; Vanadium: 2025 = \$6.0/lb, 2026 = \$6.0/lb.
- iv. Quarterly stream entitlements calculated with reference to pro-rated quarterly production levels (i.e. 4.70% of copper produced between nil to 3,750t; 2.50% of copper produced between 3,750t – 7,500t; 1.00% of copper produced in excess of 7,500t per quarter). Annual true up to occur following Q4 of any given calendar year. EBITDA calculation shown Mimbula fully ramped up production of 56ktpa, assuming copper price of \$4.41/lb, the average LME Copper 3-month rolling forward price over the last month (assessed 29-Aug 2025).

Asset information:

- Voisey's Bay stream entitlement of 22.82% of cobalt production until 7.6kt of finished cobalt is delivered, 11.41% thereafter; represents 70% share of the original stream agreement between Vale and Cobalt27. Fixed Cobalt payability of 93.3%. Ongoing payment of 18% of cobalt reference prices until upfront amount of \$300m based on 100% of the original stream agreement between Vale and Cobalt27 is repaid, 22% thereafter.
- This presentation contains information and statements relating to the Kestrel mine that are based on certain estimates and forecasts that have been provided to the Group by Kestrel Coal Pty Ltd ("KCPL"), the accuracy of which KCPL does not warrant and on which readers may not rely. Kestrel royalty terms (Ecora entitlement): 7.0% of value up to A\$100/t, 12.50% between A\$100/t and A\$150/t, 15% between A\$150/t and A\$175/t, 20% between A\$175/t and \$225/t, 30% between A\$225/t and A\$300/t, 40% thereafter.
- Labrador Iron Ore Corporation ("LIORC") Royalty Corp. is listed on the Toronto stock exchange (TSX:LIF). IOC is operated by Rio Tinto and LIORC receives a 7% gross overriding royalty and a C\$0.10 per tonne commission on all iron ore products produced, sold and shipped by IOC.
- This presentation contains information and statements relating to the Mantos Blancos mine and Santo Domingo project that are based on certain estimates and forecasts that have been provided to the Group by Capstone Copper ("Capstone"), the accuracy of which Capstone does not warrant and on which readers may not rely. Royalty area attributable to Ecora on the Santo Domingo project covers production in first 6-7 years before returning in ~Y14.
- Mimbula copper stream annual entitlement – 4.70% of initial 15kt copper production; 2.50% of copper production above 15kt and below 30kt; 1.00% of copper production above 30kt until 9.15kt copper is delivered, 1.00% on copper cathode production thereafter. Ongoing payment of 30% of copper reference price.

- Largo Inc (“Largo”), the owner of the Maracás Menchen project, is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards.
- Piauí project – Ecora has the right to acquire a further 2.65% GRR for US\$62.5m to part fund construction to increase capacity to 27,000t nickel & 1,000t cobalt per annum (over the first 10 years).
- Cameco Corporation (“Cameco”), the majority owner of the Cigar Lake project (“Cigar Lake”), is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards. Ecora loan of C\$40.8m to Denison to be repaid from the revenues which Denison receives through their entitlement to toll revenue generated through their part ownership of the McClean Lake Uranium Mill (operated by AREVA).
- Orvana Minerals Corp, the owner of the El Valle-Boinás / Carlés project (“EVBC”), is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards. Royalty terms: 0.5% NSR royalty escalating to 3% for gold prices in excess of US\$2,500 per ounce.
- This presentation contains information and statements relating to the Incoa Calcium Carbonate Project that are based on certain estimates and forecasts that have been provided to the Group by Incoa Performance Minerals LLC (“Incoa”), the accuracy of which Incoa does not warrant and on which readers may not rely. Under the terms of the Incoa financing, Ecora Royalties is entitled to approximately 1.23% of gross revenue generated from the sale of ground calcium carbonate products. Ecora’s funding commitment is conditional upon the satisfaction of certain conditions precedent.
- Cyprrium Metals Limited (“Cyprrium”), the owner of the Nifty project is listed on the Australian Stock Exchange. Royalty payable to Ecora once 800kt Copper has been produced.
- Alta Copper, the owner of the Cañariaco project, is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards. Entrée Resources Ltd. entitled to 20% of any royalty income prior to 31 December 2029, 15% of income received between 1 January 2030 and 31 December 2035, and 10% of any income received between 1 January 2035 and 31 December 2040.
- Rainbow Rare Earths Limited (“Rainbow”), the owner of the Phalaborwa rare earths project is listed on the London Stock Exchange.